

JOINT PRESS RELEASE

USG PEOPLE SHARES TO BE DELISTED

Tokyo, Japan and Almere, the Netherlands, 27 June 2016

Recruit Holdings Co., Ltd. (“**Recruit**”) and USG People N.V. (“**USG People**”) jointly announce that at the request of Recruit and USG People, Euronext Amsterdam N.V. (“**Euronext**”) has confirmed its consent to delist the ordinary shares in the capital of USG People (the “**Shares**”) from Euronext.

As indicated in the joint press release issued by Recruit and USG People on 16 June 2016, the application to delist was made now that, following the completion of the recommended public offer by Recruit, Recruit owns more than 95% of the Shares.

Delisting will take place on 22 July 2016 and the last day that the Shares can be traded on Euronext will therefore be 21 July 2016.

FOR MORE INFORMATION, PLEASE CONTACT:

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About Recruit

Founded in 1960, Recruit is a leading information services and human resources company in Japan. Through a wide range of services, the Recruit Group is focused on a variety of areas, including recruitment advertisement, employment placement, staffing, education, housing and real estate, bridal, travel, dining, beauty, automobiles and others. The Recruit Group has more than 38,000 employees and operates all over the world.

For more information on Recruit, please visit <http://www.recruit-rgf.com/>.

About USG People

With revenue of € 2.6 billion in 2015 USG People is one of the largest providers of HR services in Europe with established and recognisable international brands. The brand portfolio comprises Start People, Unique, Secretary Plus, USG Professionals and Solvus.

Headquartered in the Dutch city of Almere, USG People is active in Belgium, France, Germany and the Netherlands. USG People is listed on the Euronext Amsterdam stock exchange.

For more information on USG People or any of its operating companies, please visit www.usgpeople.com.