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PRESS RELEASE

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HUNTER DOUGLAS RESULTS Q1 2019

Rotterdam, May 7, 2019 – Hunter Douglas, the world market leader in window coverings (Luxaflex®) and a major manufacturer of architectural products, results for Q1 2019:

Sales: 4.3% lower to USD 783.6 million, compared with USD 818.4 million in Q1 2018.

The 4.3% sales decrease reflects a 2.0% volume increase, 4.0% negative currency impact, 3.8% decrease from divestments and 1.5% increase from acquisitions. Volume increased in all areas except in Asia where sales were lower.

North America accounted for 47% of sales, Europe 40%, Asia 5%, Latin America 4%, and Australia 4%. Window Coverings were 90% and Architectural Products were 10% of sales.

- Earnings before interest, tax, depreciation and amortization EBITDA: USD 81.6 million, 2.9% higher than USD 79.3 million in Q1 2018.
- . Income from Operations:

USD 46.0 million compared with USD 45.1 million in Q1 2018. Results in local currencies were better in all areas.

- . Profit before Tax: USD 43.0 million, 5.9% higher than USD 40.6 million in Q1 2018.
- . **Total Net Profit:** USD 34.5 million (per share EUR 0.87) compared with USD 33.1 million in Q1 2018 (per share EUR 0.78).

Operating cash flow: USD 5.7 million negative compared with USD 16.7 million negative in Q1 2018.

IFRS standards

The 2018 Balance Sheet and Statement of Income have been restated for comparison reasons in order to comply with IFRS 16 – Lease accounting, implemented per January 1, 2019.

Outlook

Hunter Douglas expects continued but slower growth in the US, Europe and Asia, and improving economic conditions in Latin America.

Hunter Douglas is in a strong position in terms of its brands, products, distribution and finances.

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Profile Hunter Douglas

Hunter Douglas is the world market leader in window coverings and a major manufacturer of architectural products. The Company has its Head Office in Rotterdam, the Netherlands, and a Management Office in Lucerne, Switzerland. The Group is comprised of 133 companies with 47 manufacturing and 86 assembly operations in more than 100 countries. Hunter Douglas employs about 23,000 people and had sales in 2018 of USD 3.634 billion.

The common shares of Hunter Douglas N.V. are traded on Amsterdam's Euronext and the Frankfurter Börse .

For further information:

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A consolidated Statement of Income (Annex 1), Balance Sheet (Annex 2), Cash Flow Statement (Annex 3) and Sales change attribution percentages by geographic region (Annex 4) are attached.

The Netherlands

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Annex 1

CONSOLIDATED STATEMENT OF INCOME Q1 ended March 31 (amounts in USD/mln)

	(amounts in USD/min)	<u>2019</u>	%	<u>2018</u>	%
Net sales		783.6		818.4	
Cost of sales		-457.2		-482.0	
Gross profit		326.4	41.7	336.4	41.1
Gross profit Metals Trading		6.1		4.1	
Total gross profit		332.5	42.4	340.5	41.6
Expenses:					
-Marketing, A & P and selling		-167.4		-174.1	
-General and administrative		-83.5		-87.1	
Subtotal expenses		-250.9	•	-261.2	
EBITDA		81.6	10.4	79.3	9.7
Depreciation and amortization		-35.6		-34.2	
Income from operations		46.0	5.9	45.1	5.5
Interest received		0.2		0.2	
Interest paid		-5.0		-5.9	
Other financial income		1.8		0.9	
Net result investment portfolio				0.3	
Income before taxes		43.0		40.6	
Taxes on income		-8.3		-6.4	
Profit before non-controlling interest		34.7		34.2	
Tront before non-controlling interest		34.7		34.2	
Non-controlling interest		-0.2		-1.1	
Total net profit		34.5	4.4	33.1	4.0
Net profit per average common share	;	0.99		0.95	
Net profit per average common share		0.99		0.95	

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Annex 2

CONSOLIDATED BALANCE SHEET As per March 31 (amounts in USD/mln)

(amounts in COD/min)	<u>2019</u>		2018	
ASSETS				
Fixed assets				
Intangible fixed assets	1,085.7		1,114.4	
Tangible fixed assets	602.4		633.0	
Other financial non-current assets	205.9		243.0	
Total fixed assets		1,894.0		1,990.4
Current assets				
Inventories	763.3		750.3	
Accounts receivable				
-Trade	505.8		491.1	
-Other	199.8		257.4	
Investment portfolio	0.5		11.7	
Cash and other short-term deposits	17.7		35.7	
Total current assets	-	1,487.1		1,546.2
	·=	3,381.1	· =	3,536.6
SHAREHOLDERS' EQUITY AND LIABILITIES				
Shareholders' equity				
Capital stock	9.4		10.5	
Additional paid-in capital	79.4		87.1	
Retained earnings	1,483.6		1,329.7	
Total shareholders' equity	1,572.4		1,427.3	
Non-controlling interest	9.0		24.6	
Total Group equity		1,581.4		1,451.9
Non-current liabilities				
Long-term debt	662.1		1,006.8	
Preferred shares	9.3		10.2	
Provisions	260.6		238.6	
Deferred income tax liabilities	9.5		9.8	
Total non-current liabilities		941.5		1,265.4
Current liabilities				
Trade and other payables	666.3		680.4	
Interest-bearing loans and borrowings	191.9		138.9	
<u> </u>	10110		100.0	
Total current liabilities	-	858.2		819.3
	=	3,381.1	: =	3,536.6

The Netherlands



Annex 3

CONSOLIDATED CASH FLOW STATEMENT

Q1 ended March 31		
(amounts in USD/mln)		
(amounts in OOD/min)	<u>2019</u>	<u>2018</u>
Net profit attributable to equity shareholders	34.5	33.1
Adjustments for:	34.3	33.1
Depreciation property, plant & equipment	30.9	29.1
Amortization patents & trademarks	4.7	5.1
(Decrease) increase provisions	-1.9	0.5
Other non-cash items	4.8	-1.7
Unrealized result investment portfolio	4.0	-0.3
Operating cash flow before working capital changes	73.0	65.8
Changes in working capital:	70.0	00.0
-decrease trade and other receivables and prepayments	13.0	20.4
-decrease (increase) inventories	7.1	-14.5
-decrease trade and other payables	-98.8	-88.4
accidate trade and erior payables	00.0	00.1
Net cash from operations	-5.7	-16.7
Cash flow from investing activities		
Investments in subsidiaries, net of cash acquired		-28.7
Investments in property, plant and equipment	-31.5	-37.6
Divestments property, plant and equipment	2.0	3.7
Investments intangible fixed assets	-0.8	-5.0
Decrease investment portfolio		22.0
Decrease (increase) other financial non-current assets	0.1	-2.2
Net cash from investing activities	-30.2	-47.8
Cash flow from financing activities		
Increase interest-bearing loans and borrowings	22.3	67.5
Net cash from financing activities	22.3	67.5
Net (decrease) increase in cash and cash equivalents	-13.6	3.0
not (acoroace) moroace in oach and oach equivalents	-13.0	
Change in cash and cash equivalents		
Balance at 1 January	31.1	32.0
Net (decrease) increase in cash and cash equivalents	-13.6	3.0
Exchange difference cash and cash equivalents	0.2	0.7
Balance at 31 March	<u> 17.7</u>	35.7

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Annex 4

PERCENTAGE SALES CHANGE ATTRIBUTION Explanation by geographic area Q1 2019 vs Q1 2018

Area	Volume	Currency	Acquisitions	Divestments	Total
Europe	4	-7	2	-7	-8
North America	1	0	0	-2	-1
Latin America	8	-13	0	0	-5
Asia	-12	-4	0	0	-16
Australia	8	-8	31	0	31
Total	2	-4	2	-4	-4