

PASSING AWAY OF INDEPENDENT NON-EXECUTIVE DIRECTOR

Statement from Unilever Chairman Marijn Dekkers, on behalf of the Board of Directors

“With great sadness, we have been informed that our fellow Board member Mary Ma passed away unexpectedly on 31 August 2019.

Mary joined Unilever in 2013 and served as a Non-Executive Director. She contributed strongly to the Board, serving as a member of the Audit Committee and more recently, the Compensation Committee.

We will remember Mary as a wonderful friend and will miss her warmth of character and kindness of spirit. She was a highly capable and committed director who put her expertise and distinguished experience at the service of Unilever for many years.

We send our deepest sympathies to Mary’s family, who are in all of our thoughts at this very sad time.”

3 September 2019