



**Interim condensed consolidated financial information  
for the six-month period ended 30 September 2023  
(unaudited)**

## Interim condensed consolidated statement of profit or loss

for the six-month period ended 30 September 2023 and 2022

AMOUNTS IN EUR '000 FOR THE SIX-MONTH PERIOD ENDED 30 SEPTEMBER	Note	2023	2022
Revenue	4	55,744	56,295
Cost of sales		(27,070)	(25,204)
<b>Gross profit</b>		<b>28,674</b>	<b>31,091</b>
Distribution and administrative expenses	5	(17,452)	(19,750)
<b>Operating profit</b>		<b>11,222</b>	<b>11,341</b>
Share of result of joint ventures	6	356	480
Finance income		96	3
Finance costs		(2,452)	(1,349)
<b>Net finance costs</b>	7	<b>(2,356)</b>	<b>(1,346)</b>
<b>Profit before tax</b>		<b>9,222</b>	<b>10,475</b>
Income tax expense	9	(2,207)	(2,607)
<b>Net profit</b>		<b>7,015</b>	<b>7,868</b>
<b>Result attributable to the owners of the Company</b>		<b>7,015</b>	<b>7,868</b>
Weighted average number of shares	8	14,972,756	14,972,756
<b>Earnings per share</b>			
Basic earnings per share (EUR)	8	0.47	0.53
Diluted earnings per share (EUR)	8	0.47	0.53

The notes on page 9 to 21 are an integral part of this interim condensed consolidated financial information.

## Interim condensed consolidated statement of other comprehensive income for the six-month period ended 30 September 2023 and 2022

AMOUNTS IN EUR '000 FOR THE SIX-MONTH PERIOD ENDED 30 SEPTEMBER	Note	2023	2022
<b>Net profit</b>		7,015	7,868
<b>Items that will never be reclassified to profit or loss</b>			
Remeasurement of defined benefit liability		-	-
Related tax		-	-
		-	-
<b>Items that are or may be reclassified to profit or loss</b>			
Foreign operations - foreign currency translation differences		560	2,364
Net change in hedging reserve		(446)	245
Related tax		115	(61)
		229	2,548
<b>Other comprehensive income for the period, net of tax</b>		229	2,548
<b>Total comprehensive income for the period, net of tax</b>		7,244	10,416
<b>Total comprehensive income attributable to the owners of the Company</b>		7,244	10,416

The notes on page 9 to 21 are an integral part of this interim condensed consolidated financial information.

## Interim condensed consolidated statement of changes in equity

for the six-month period ended 30 September 2023 and 2022

AMOUNTS IN EUR '000	Note	SHARE CAPITAL	SHARE PREMIUM	TREASURY SHARES	CURRENCY TRANSLATION RESERVE	HEDGING RESERVE	OTHER LEGAL RESERVES	RETAINED EARNINGS	RESULT FOR THE PERIOD	TOTAL EQUITY
Balance as at 1 April 2023		1,497	157,787	-	(486)	348	7,630	56,044	(16,238)	206,582
Transfer result prior period		-	-	-	-	-	-	(16,238)	16,238	-
<b>Total comprehensive income</b>										
Profit (loss) for the period		-	-	-	-	-	-	-	7,015	7,015
Other comprehensive income		-	-	-	560	(331)	-	-	-	229
<b>Total comprehensive income</b>		-	-	-	560	(331)	-	-	7,015	7,244
Dividend paid		-	-	-	-	-	-	(1,947)	-	(1,947)
Purchase own shares (ESPP)	15	(168)	-	-	-	-	-	-	-	(168)
Own shares delivered (ESPP)	15	168	-	-	-	-	-	-	-	168
<b>Balance as at 30 September 2023</b>		<b>1,497</b>	<b>157,787</b>	<b>-</b>	<b>74</b>	<b>17</b>	<b>7,630</b>	<b>37,859</b>	<b>7,015</b>	<b>211,879</b>
Balance as at 1 April 2022		1,497	157,787	-	(289)	(287)	7,630	47,417	11,771	225,526
Transfer result prior period		-	-	-	-	-	-	11,771	(11,771)	-
<b>Total comprehensive income</b>										
Profit (loss) for the period		-	-	-	-	-	-	-	7,868	7,868
Other comprehensive income		-	-	-	2,364	184	-	-	-	2,548
<b>Total comprehensive income</b>		-	-	-	2,364	184	-	0	7,868	10,416
Dividend paid		-	-	-	-	-	-	-	-	-
Purchase own shares (ESPP)	15	-	-	-	-	-	-	-	-	-
Own shares delivered (ESPP)	15	-	-	-	-	-	-	-	-	-
<b>Balance as at 30 September 2022</b>		<b>1,497</b>	<b>157,787</b>	<b>-</b>	<b>2,075</b>	<b>(103)</b>	<b>7,630</b>	<b>59,188</b>	<b>7,868</b>	<b>235,942</b>

The notes on page 9 to 21 are an integral part of this interim condensed consolidated financial information.

## Interim condensed consolidated statement of financial position

as at 30 September 2023 and 31 March 2023

AMOUNTS IN EUR '000 AS AT	Note	30 September 2023	31 March 2023
<b>Assets</b>			
Property, plant and equipment	10	9,103	8,018
Intangible assets	11	289,880	284,569
Investments in joint ventures	6	1,639	1,652
Other investments		407	408
<b>Non-current assets</b>		<b>301,029</b>	<b>294,647</b>
Inventories		24,028	24,910
Trade and other receivables		21,091	16,092
Other investments including derivatives		182	517
Cash and cash equivalents		16,621	17,569
<b>Current assets</b>		<b>61,922</b>	<b>59,088</b>
<b>Total assets</b>		<b>362,951</b>	<b>353,735</b>

The right-of-use assets are included in *Property, plant and equipment* and the related lease liability is included in *Other (non-)current financial liabilities*.

The notes on page 9 to 21 are an integral part of this interim condensed consolidated financial information.

## Interim condensed consolidated statement of financial position (continued)

AMOUNTS IN EUR '000 AS AT	Note	30 September 2023	31 March 2023
<b>Equity</b>			
Share capital		1,497	1,497
Share premium		157,787	157,787
Translation Reserve		74	(486)
Hedging Reserve		17	348
Other legal reserves		7,630	7,630
Retained earnings		37,859	56,044
Result for the period		7,015	(16,238)
<b>Total equity</b>		<b>211,879</b>	<b>206,582</b>
<b>Liabilities</b>			
Loans and borrowings	12	69,448	67,028
Other non-current financial liabilities	14	5,306	4,762
Employee benefits		207	129
Deferred tax liabilities	9	49,896	50,337
<b>Total non-current liabilities</b>		<b>124,857</b>	<b>122,256</b>
Loans and borrowings	12	8,051	10,044
Trade and other payables		14,870	13,707
Corporate income tax payable		1,274	194
Other current financial liabilities, including derivatives	14	2,020	952
<b>Total current liabilities</b>		<b>26,215</b>	<b>24,897</b>
<b>Total liabilities</b>		<b>151,072</b>	<b>147,153</b>
<b>Total equity and liabilities</b>		<b>362,951</b>	<b>353,735</b>

The notes on page 9 to 21 are an integral part of this interim condensed consolidated financial information.

## Interim condensed consolidated statement of cash flows

for the six-month period ended 30 September 2023 and 2022

AMOUNTS IN EUR '000 FOR THE SIX-MONTH PERIOD ENDED 30 SEPTEMBER	Note	2023	2022
<b>Cash flows from operating activities</b>			
<b>Net profit/(loss)</b>		<b>7,015</b>	<b>7,868</b>
Adjustments for:			
• Depreciation, amortisation and impairment	5	694	845
• Net finance costs	7	2,356	1,346
• Share of profit of joint ventures	17	(356)	(480)
• Income tax expense	9	2,207	2,607
• Stock elimination		(182)	135
• Provision for share-based payments		78	70
		<b>11,812</b>	<b>12,391</b>
Change in:			
• Inventories		882	(2,563)
• Trade and other receivables		(4,999)	(4,248)
• Trade and other payables		1,163	(419)
<b>Net changes in working capital</b>	<b>13</b>	<b>(2,954)</b>	<b>(7,230)</b>
Dividends from joint ventures	17	450	450
Interest received		156	38
Income tax paid		(1,417)	(2,766)
<b>Net cash from operating activities</b>		<b>8,047</b>	<b>2,883</b>

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## Interim condensed consolidated statement of cash flows (continued)

AMOUNTS IN EUR '000 FOR THE SIX-MONTH PERIOD ENDED 30 SEPTEMBER	Note	2023	2022
<b>Cash flows from investing activities</b>			
Acquisition of subsidiary, net of cash acquired		-	-
Acquisition of/additions to joint ventures	6/17	-	-
Acquisition of property, plant and equipment	10	(545)	(73)
Acquisition of intangible assets	11	(5,336)	-
Loans issued and other investments		(64)	-
<b>Net cash used in investing activities</b>		<b>(5,945)</b>	<b>(73)</b>
<b>Cash flows from financing activities</b>			
Proceeds from loans and borrowings	12	5,000	-
Repayment of loans and borrowings	12	(7,500)	(6,500)
Settlement of other current financial liabilities		-	(1,637)
Cash dividend paid to shareholders		(1,947)	-
Payments made in lease contracts		(456)	(485)
Interest paid		(1,742)	(1,509)
<b>Net cash used in financing activities</b>		<b>(6,645)</b>	<b>(10,131)</b>
<b>Net (decrease)/increase in cash and cash equivalents</b>		<b>(4,543)</b>	<b>(7,321)</b>
Cash and cash equivalents as at 1 April		17,525	24,838
Effect of exchange rate fluctuations		588	2,330
<b>Net cash and cash equivalents as at 30 September</b>		<b>13,570</b>	<b>19,847</b>
Cash and cash equivalents (asset)		16,621	21,890
Less: bank overdrafts included in current loans and borrowings		(3,051)	(2,043)
<b>Net cash and cash equivalents as at 30 September</b>		<b>13,570</b>	<b>19,847</b>

The notes on page 9 to 21 are an integral part of this interim condensed consolidated financial information



## Notes to the interim condensed consolidated financial statements for the six-month period ended 30 September 2023 and 2022

### 1. Reporting entity

Lucas Bols N.V. (the 'Company') is a limited company (Naamloze Vennootschap (N.V.)) domiciled in the Netherlands. The address of the Company's registered office is Paulus Potterstraat 14, 1071 CZ in Amsterdam. The interim condensed consolidated financial statements of the Company as at, and for the six months ended, 30 September 2023 comprise the Company and its subsidiaries (together referred to as the 'Group') and the Group's interest in jointly controlled entities.

The Company is primarily involved in managing the product development, bottling, distribution, sales and marketing of the brands Bols, Passoã, Galliano, Vaccari, Tequila Partida, Damrak, Pisang Ambon, Henkes, Nuvo, Bokma, Hartevelt, Coebergh, Fluère and a large portfolio of Dutch jenever, vieux and liqueur brands.

### 2. Basis of preparation

#### (a) Statement of compliance

The interim condensed consolidated financial statements have been prepared in accordance with IAS 34 *Interim Financial Reporting* as endorsed by the EU. They do not include all the information required for a complete set of IFRS financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance since the last annual consolidated financial statements as at and for the year ended 31 March 2023. All significant transactions and events have been disclosed in the interim condensed consolidated financial statements.

The interim condensed consolidated financial statements were authorised for issue by the Management Board and Supervisory Board on 15 November 2023. The interim condensed consolidated financial statements have been reviewed by an independent external auditor.

#### (b) Basis of measurement

The interim condensed consolidated financial statements have been prepared on each reporting date on the historical cost basis except for the following material items in the statement of financial position:

- Derivative financial instruments are measured at fair value;
- Interests in joint ventures are accounted for using the equity method; and
- The net defined benefit obligation is recognised at the present value of the defined benefit obligation less the fair value of plan assets.

#### *Measurement of fair values*

A number of the Group's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the valuation techniques as outlined below.

When measuring the fair value of an asset or a liability, the Group uses market observable data to the extent possible.

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability might be categorised in different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Group recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

Further information about the assumptions made in measuring fair values is included in note 14 – financial instruments.

#### **(c) Functional and presentation currency**

These interim condensed consolidated financial statements are presented in euro, which is the Company's functional currency. All financial information presented in euros has been rounded to the nearest thousand (€ 000) unless stated otherwise.

#### **(d) Use of estimates and judgements**

In preparing these interim condensed consolidated financial statements, management is required to make estimates and judgements that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses. The application of accounting policies required judgements that impact the amounts recognised. Additionally, amounts recognised are based on factors that are by default associated with uncertainty. Therefore actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised prospectively.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 March 2023.

### **3. Significant accounting policies**

The accounting policies adopted in the preparation of the interim condensed consolidated financial statements are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended 31 March 2023.

Several amendments and interpretations apply for the first time in 2023, but do not have a material impact on the interim condensed consolidated financial statements of the Group.

#### 4. Operating segments

The Group develops, produces, sells and markets products which can be divided in two reportable segments: Global Cocktail Brands and Regional Liqueurs & Spirits.

This segmentation is also the structure in which the brands are managed within the Group, as they require different marketing and sales strategies, amongst others. Separate financial information is available internally within the Group and used by the main operational decision-makers for matters such as resource allocation.

##### **Brand information**

The Group identifies the reportable segments Global Cocktail Brands and Regional Liqueurs & Spirits.

##### *(I) Global Cocktail Brands*

The Global Cocktail Brands reportable segment generally comprises of the brands that (i) have a strong link to cocktails and/or the cocktail culture, (ii) are sold on more than one continent and (iii) generate a relatively high gross margin. The Global Cocktail Brands reportable segment consists of Bols Cocktails (i.e. the Bols Liqueurs range, Bols Genever, Bols Vodka and Bols Ready-to-Enjoy Cocktails), Passoã and Galliano.

##### *(II) Regional Liqueurs & Spirits*

The Regional Liqueurs & Spirits reportable segment generally comprises of the brands that (i) (currently) have a less obvious link to cocktails and/or the cocktail culture and/or (ii) are (predominantly) sold on one continent. The Regional Liqueurs & Spirits reportable segment consists of all brands other than those allocated to the Global Cocktail Brands reportable segment, mainly Vaccari, Tequila Partida, Damrak, Pisang Ambon, Henkes, Nuvo, Bokma, Hartevelt, Coebergh, Fluère and a large portfolio of Dutch jenever, vieux and liqueur brands.

Management reviews, analyses and discusses internal reports of each reportable segment. Key information regarding each reportable segment is set out on the next page.

Allocation to the reportable segments takes place on specific brand contribution level. Items managed on a Group basis (e.g. overheads, finance and tax items) are not allocated to the individual reportable segments. Only those assets and liabilities that are directly linked to a brand are allocated to the reportable segments accordingly. All other assets and liabilities are managed on a Group basis and therefore not allocated to the individual reportable segments.

## Brand information (continued)

AMOUNTS IN EUR '000 FOR THE SIX-MONTH PERIOD ENDED 30 SEPTEMBER								
	GLOBAL COCKTAIL BRANDS		REGIONAL LIQUEURS & SPIRITS		UNALLOCATED		TOTAL	
	2023	2022	2023	2022	2023	2022	2023	2022
Revenue	39,658	39,987	16,086	16,308	-	-	55,744	56,295
Cost of sales	(17,851)	(16,288)	(9,219)	(8,916)	-	-	(27,070)	(25,204)
Gross profit	21,807	23,699	6,867	7,392	-	-	28,674	31,091
A&P and distribution expenses	(7,082)	(9,425)	(2,072)	(2,113)	-	-	(9,154)	(11,538)
Personnel and other expenses	-	-	-	-	(8,298)	(8,212)	(8,298)	(8,212)
Total result from operating activities	14,725	14,274	4,795	5,279	(8,298)	(8,212)	11,222	11,341
Share of result of joint ventures	33	62	323	418	-	-	356	480
EBIT <sup>1</sup>	14,758	14,336	5,118	5,697	(8,298)	(8,212)	11,578	11,821

  

AMOUNTS IN EUR '000 AS AT								
	GLOBAL COCKTAIL BRANDS		REGIONAL LIQUEURS & SPIRITS		UNALLOCATED		TOTAL	
	30 SEPTEMBER 2023	31 MARCH 2023	30 SEPTEMBER 2023	31 MARCH 2023	30 SEPTEMBER 2023	31 MARCH 2023	30 SEPTEMBER 2023	31 MARCH 2023
Intangible assets	213,013	213,013	76,867	71,556	-	-	289,880	284,569
Inventories	15,561	17,044	8,467	7,866	-	-	24,028	24,910
Other assets	-	-	-	-	49,043	44,256	49,043	44,256
Total segment assets	228,574	230,057	85,334	79,422	49,043	44,256	362,951	353,735
Total segment liabilities	-	-	-	-	(151,072)	(147,154)	(151,072)	(147,154)

<sup>1</sup> EBIT is defined as operating profit plus share of result of joint ventures

### Market cluster information (Regions)

Markets are grouped into market clusters mainly based on the relative maturity of the cocktail culture in that specific market (rather than on geographical location). Three market clusters are now identified:

- Sophisticated Cocktail Markets (North America);
- Developed Cocktail Markets (Western Europe, Japan and Australia/New Zealand); and
- Emerging Cocktail Markets (Eastern Europe, Asia (excluding Japan), Africa, Middle East and Latin America).

AMOUNTS IN EUR '000 FOR THE SIX MONTHS PERIOD ENDED 30 SEPTEMBER				
	REVENUE BY MARKET CLUSTER		GROSS PROFIT	
	2023	2022	2023	2022
Sophisticated Cocktail Markets <sup>1</sup>	15,171	13,925	6,865	7,152
Developed Cocktail Markets <sup>2</sup>	31,494	33,751	16,604	19,053
Emerging Cocktail Markets	9,079	8,619	5,205	4,886
<b>Consolidated totals</b>	<b>55,744</b>	<b>56,295</b>	<b>28,674</b>	<b>31,091</b>

<sup>1</sup> Revenue attributed to the USA is 13,184 (H1 2022/23: 12,303)

<sup>2</sup> Revenue attributed to The Netherlands is 6,767 (H1 2022/23: 6,892)

Revenue came in at EUR 55,744 thousand (2022/23: EUR 56,295 thousand), down 1% compared to last year, mainly as a result of lower trading volumes partly offset by customer price increases, premiumisation, favourable mix effects and exchange rate impact.

### 5. Distribution and administrative expenses

AMOUNTS IN EUR '000 FOR THE SIX-MONTH PERIOD ENDED 30 SEPTEMBER		
	2023	2022
Advertising and promotional expenses	(5,008)	(5,086)
Distribution expenses	(4,146)	(6,452)
Personnel expenses	(5,649)	(5,543)
Other administrative expenses	(1,955)	(1,824)
Depreciation and amortisation	(694)	(845)
	<b>(17,452)</b>	<b>(19,750)</b>

Advertising and promotional expenses in the six-month period ended 30 September 2023 are in line with the same period last year reflecting our ongoing strategy to invest in the brands (mainly the Global Cocktail Brands) to accelerate growth. The decrease in distribution expenses is largely driven by last year's non-recurring logistic costs when a substantial single batch of Bols Liqueurs for the US market was produced at Avandis (rather than at our production partner in the US) to minimise the impact of the US glass shortages at the time. The remaining decrease in logistics costs relates to lower volumes shipped as well as a decrease in container rates. Personnel expenses increased compared to the same period last year, reflecting salary increases and an increase in flexible staff at the Lucas Bols Experiences (e.g. the House of Bols).

## 6. Joint ventures

The share of result of joint ventures results from Maxxium the Netherlands and Belux.

## 7. Net finance costs

AMOUNTS IN EUR '000 FOR THE SIX-MONTH PERIOD ENDED 30 SEPTEMBER	2023	2022
Interest income	96	3
<b>Finance income</b>	<b>96</b>	<b>3</b>
Interest expenses on loans and borrowings	(2,136)	(959)
Amortisation refinancing fees	(82)	(39)
Interest expense on lease liability	(65)	(66)
Other finance costs	(169)	(285)
<b>Finance costs</b>	<b>(2,452)</b>	<b>(1,349)</b>
<b>Net finance costs recognised in profit or loss</b>	<b>(2,356)</b>	<b>(1,346)</b>

## 8. Earnings per share

Per 30 September 2023 the total weighted average number of shares amounts to 14,972,756, which is equal to the total number of shares issued as at that date.

Basic and diluted earnings per share for the six-month period ended 30 September 2023 amount to EUR 0.47 (30 September 2022: EUR 0.53).

## 9. Tax expense

The Group's consolidated effective tax rate in respect of continuing operations for the six months ended 30 September 2023 was 23.9% (six months ended 30 September 2022: 24.9%). The effective tax rate for the six months ended 30 September 2023 is below the Company's domestic tax rate (i.e. the Dutch corporate income tax rate which is 25.8% for the six-month period ended 30 September 2023) mainly due to the effect of share of profit of equity-accounted investees.

## Reconciliation of effective tax rate

FOR THE SIX-MONTH PERIOD ENDED 30 SEPTEMBER	2023		2022	
	%	EUR 1,000	%	EUR 1,000
Profit/(loss) before tax		9,222		10,475
Tax using the Company's domestic tax rate	25.8	(2,379)	25.8	(2,703)
Effect of tax rates in foreign jurisdictions	(0.9)	87	0.0	(4)
Non-deductible expenses	0.6	(55)	0.0	4
Effect of share of profits of equity-accounted investees	(0.7)	66	(1.2)	124
Changes in estimates related to prior years	0.8	(75)	0.4	(41)
Other	(1.6)	148	(0.1)	13
	<b>23.9</b>	<b>(2,207)</b>	<b>24.9</b>	<b>(2,607)</b>

### Deferred tax liabilities

The deferred tax liabilities of EUR 49,896 thousand as at 30 September 2023 (EUR 50,337 thousand as at 31 March 2023) is the net balance of deferred tax assets of EUR 1,512 thousand (EUR 1,009 thousand as at 31 March 2023) and deferred tax liabilities of EUR 51,408 thousand (EUR 51,346 thousand as at 31 March 2023).

The new Dutch tax loss utilisation rules which became effective 1 January 2022 do not impact the Company's current income tax expense and deferred tax assets as no unrecognised tax losses continue to exist.

### 10. Property, plant and equipment

The balance of the Group's right-of-use assets as at 30 September 2023 is EUR 5,987 thousand (EUR 5,256 thousand as at 31 March 2023).

### 11. Intangible assets

Each year the Company carries out a formal impairment test at the end of its financial year. For the six-month period ended 30 September 2023 no impairment test has been performed as we did not identify any triggering events. Moreover, the operations during the six-month period ended 30 September 2023 are materially in line with the assumptions applied to last year's impairment test (i.e. the test performed at 31 March 2023).

In June 2023 the Company acquired the Nuvo brand from London Group LLC for EUR 5.3 million (USD 5.7 million) which was added to the Company's brand portfolio.

## **12. Loans and borrowings**

As at 30 September 2023 the Group has drawn EUR 30.0 million on the term loan facility, EUR 9.0 million on the revolving credit facility and EUR 35.0 million on the acquisition facility. The amended bank facilities in place consist of a EUR 30.0 million term loan facility, a EUR 30.0 million revolving credit facility and a EUR 35.0 million acquisition facility.

An interest cover ratio covenant and a leverage ratio covenant apply to the facilities agreement, both calculated as per the definitions included in that agreement. Per each of the half-year testing periods, the interest cover ratio shall be or shall exceed 3.00, whilst the leverage ratio shall not exceed 4.00. In case of a qualifying acquisition, the maximum leverage ratio permitted is increased to 4.50 for two consecutive testing periods after that acquisition (the 'acquisition spike').

Based on the definitions in the facility agreement and the (extended) amendments thereto, the interest cover per 30 September 2023 was 4.92x (31 March 2023: 6.85x), whilst the leverage ratio for the period ended on that date was 3.49x (31 March 2023: 3.36x).

## **13. Net working capital**

The increase in net working capital as at 30 September 2023 is caused by an increase in trade and other receivables (following strong revenue in August and September 2023), partly offset by lower inventories and slightly higher trade and other payables.



## 14. Financial instruments

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy.

AMOUNTS IN EUR '000 AS AT 30 SEPTEMBER 2023	FAIR VALUE – HEDGING INSTRUMENTS	LOANS AND RECEIVABLES	OTHER FINANCIAL LIABILITIES	TOTAL	LEVEL 1	LEVEL 2	LEVEL 3
<b>Financial assets measured at fair value</b>							
Interest rate swaps used for hedging	-	-	-	-	-	-	-
Forward exchange contracts used for hedging	182	-	-	182	-	182	-
	<b>182</b>	-	-	<b>182</b>	-	<b>182</b>	-
<b>Financial assets not measured at fair value</b>							
Loan issued	-	140	-	140	-	140	-
Other related party loans	-	267	-	267	-	267	-
Trade and other receivables	-	21,091	-	21,091	-	21,091	-
Cash and cash equivalents	-	16,621	-	16,621	-	16,621	-
	-	<b>38,119</b>	-	<b>38,119</b>	-	<b>38,119</b>	-
<b>Financial liabilities measured at fair value</b>							
Fixed cash consideration	-	-	(250)	(250)	-	-	(250)
Employee benefits	-	-	(207)	(207)	(207)	-	-
Interest rate swaps used for hedging	-	-	-	-	-	-	-
Forward exchange contracts used for hedging	(159)	-	-	(159)	-	(159)	-
	<b>(159)</b>	-	<b>(457)</b>	<b>(616)</b>	<b>(207)</b>	<b>(159)</b>	<b>(250)</b>
<b>Financial liabilities not measured at fair value</b>							
Loans and borrowings	-	-	(74,448)	(74,448)	-	(74,448)	-
Lease liabilities (non-current)	-	-	(5,306)	(5,306)	-	(5,306)	-
Lease liabilities (current)	-	-	(831)	(831)	-	(831)	-
Other financial liabilities (current)	-	-	-	-	-	-	-
Trade and other payables	-	-	(14,870)	(14,870)	-	(14,870)	-
Accrued interest payable	-	-	(780)	(780)	-	(780)	-
Corporate income tax payable	-	-	(1,274)	(1,274)	-	(1,274)	-
Bank overdrafts	-	-	(3,051)	(3,051)	-	(3,051)	-
	-	-	<b>(100,560)</b>	<b>(100,560)</b>	-	<b>(100,560)</b>	-

AMOUNTS IN EUR '000 AS AT 31 MARCH 2023	FAIR VALUE – HEDGING INSTRUMENTS	LOANS AND RECEIVABLES	OTHER FINANCIAL LIABILITIES	TOTAL	LEVEL 1	LEVEL 2	LEVEL 3
<b>Financial assets measured at fair value</b>							
Interest rate swaps used for hedging	6	-	-	6	-	6	-
Forward exchange contracts used for hedging	511	-	-	511	-	511	-
	<b>517</b>	<b>-</b>	<b>-</b>	<b>517</b>	<b>-</b>	<b>517</b>	<b>-</b>
<b>Financial assets not measured at fair value</b>							
Loan issued	-	176	-	176	-	176	-
Other related party loans	-	232	-	232	-	232	-
Trade and other receivables	-	16,092	-	16,092	-	16,092	-
Cash and cash equivalents	-	17,569	-	17,569	-	17,569	-
	<b>-</b>	<b>34,069</b>	<b>-</b>	<b>34,069</b>	<b>-</b>	<b>34,069</b>	<b>-</b>
<b>Financial liabilities measured at fair value</b>							
Fixed cash consideration	-	-	(250)	(250)	-	-	(250)
Employee benefits	-	-	(129)	(129)	(129)	-	-
Interest rate swaps used for hedging	-	-	-	-	-	-	-
Forward exchange contracts used for hedging	(48)	-	-	(48)	-	(48)	-
	<b>(48)</b>	<b>-</b>	<b>(379)</b>	<b>(427)</b>	<b>(129)</b>	<b>(48)</b>	<b>(250)</b>
<b>Financial liabilities not measured at fair value</b>							
Loans and borrowings	-	-	(76,999)	(76,999)	-	(76,999)	-
Lease liabilities (non-current)	-	-	(4,762)	(4,762)	-	(4,762)	-
Lease liabilities (current)	-	-	(672)	(672)	-	(672)	-
Other financial liabilities (current)	-	-	-	-	-	-	-
Trade and other payables	-	-	(13,707)	(13,707)	-	(13,707)	-
Accrued interest payable	-	-	18	18	-	18	-
Corporate income tax payable	-	-	(193)	(193)	-	(193)	-
Bank overdrafts	-	-	(44)	(44)	-	(44)	-
	<b>-</b>	<b>-</b>	<b>(96,359)</b>	<b>(96,359)</b>	<b>-</b>	<b>(96,359)</b>	<b>-</b>

## Measurement of fair values

### Valuation techniques and significant unobservable inputs

The following tables show the valuation techniques used in measuring Level 2 and Level 3 fair values at 30 September 2023 and 31 March 2023, as well as the significant unobservable inputs used.

#### Financial instruments measured at fair value:

Type	Valuation technique	Significant unobservable inputs	Inter-relationship between significant unobservable inputs and fair value measurement
Forward exchange contracts and interest rate swaps	<i>Market comparison technique:</i> The fair values are based on broker quotes. Similar contracts are traded in an active market and the quotes reflect the actual transactions in similar instruments	Not applicable	Not applicable

**Financial instruments not measured at fair value:**

Type	Valuation technique	Significant unobservable inputs
Financial assets	Discounted cash flows	Not applicable
Financial liabilities	Discounted cash flows	Not applicable

Financial assets include trade and other receivables, cash and cash equivalents and other investments including derivatives. Other financial liabilities include bank loans, other short term financial liabilities and trade and other payables. The book value of the secured bank loans is considered to be the best approximation of the fair value. For all other financial instruments, the fair value is considered to be consistent with the book value.

**15. Share-based arrangements***Employee Share Purchase Plan*

In 2015 the Group set up its Employee Share Purchase Plan ('ESPP'). Under the ESPP, employees are entitled to buy shares of the Company with their own funds twice a year (i.e. following publication of the half-year and full-year results) for a yearly maximum of 33.33% of their gross base salary. Eligible employees are entitled to buy at a discount of 13.5% of the share price at that time. A three-year lock up period is applicable, during which the employees cannot sell the shares bought under the ESPP. No other vesting or performance conditions are applicable. The ESPP qualifies as a share-based arrangement (equity settled) under IFRS 2. No share-based payment costs are recognised in profit and loss as the fair value of the share-based payment is zero. In light of the recommended public offer by Nolet for all issued and outstanding shares in the capital of the Company (announced on 9 October 2023) management decided that eligible employees can no longer buy shares of the Company under the ESPP.

*Long Term Incentive Plan*

Effective 1 April 2022, the Group established a share-based payment plan. This Long-Term Incentive Plan ('LTIP') grants key management and senior employees phantom shares which entitle them to a cash payment after three years of service. Whether there is any cash payment, and if so, the amount of such cash payment, depends on the extent to which three-year performance targets are met and the development of the Group's share price between grant date and the vesting date.

The fair value of the phantom shares at grant date is based on the Group's average closing share price over the period of 10 trading days after the publication of the annual results of the Group in the year of the award. The fair value of the liability, classified as a provision, is remeasured at each reporting date and at settlement date based on the Group's average closing share price over the period of 10 trading days after the publication of the annual results of the Group and the likelihood of achieving various performance targets and accounted for in accordance with IFRS 2.

During the six-month period ended 30 September 2023 the Group granted 57,209 phantom shares to key management and senior employees with a vesting period of three years (30 September 2022: 52,848).

## 16. Commitments and contingencies

The Group leases offices, which were brought on the balance sheet following the adoption of IFRS 16 in the fiscal year ended 31 March 2019; refer to note 10. A guarantee has been issued to the lessor for an amount of EUR 138 thousand.

## 17. Related parties

### *Transactions with key management personnel*

The members of the Management Board and the Supervisory Board are considered key management personnel as defined in IAS 24 'Related party disclosures'. The components and magnitude of their remuneration for the six-month period ended 30 September 2023 did not significantly change compared to what was disclosed in the remuneration report in the annual report for the year ended 31 March 2023. For details on their remuneration, reference is made to the remuneration report in the annual report for the year ended 31 March 2023.

### *Other related-party transactions*

The Group has related-party relationships with its shareholders, subsidiaries and post-employment benefit plans. The financial transactions between the Company and its subsidiaries comprise financing-related transactions and operational transactions in the normal course of business and are eliminated in the consolidated financial statements. In substance, the related-party transactions in the six-month period ended 30 September 2023 do not deviate from the transactions reflected in the consolidated financial statements as at, and for the year ended, 31 March 2023.

AMOUNTS IN EUR '000	TRANSACTION VALUES FOR THE SIX-MONTH PERIOD ENDED 30 SEPTEMBER		BALANCE OUTSTANDING AS AT	
	2023	2022	30 SEPTEMBER 2023	31 MARCH 2023
<b>Sale of goods and services</b>				
Joint ventures	8,041	10,630	1,259	1,210
<b>Purchase of goods and services</b>				
Joint ventures	(1,616)	(17,118)	24	89
<b>Others</b>				
Joint ventures dividends received	450	450	-	-
Joint ventures share in results	356	480	-	-
Joint ventures capital contribution	-	-	-	-
Other related party loans	-	232	232	232

Balances are expected to be settled in cash within two months of the end of the reporting period, except for the other related party loan (undefined duration). None of the balances is secured. No expense was recognised in the six-month period ended 30 September 2023 for doubtful debts in respect of amounts owed by related parties (30 September 2022: nil).

## 18. Subsequent events

### *Intended public offer by the Nolet Group for Lucas Bols*

On 9 October 2023 the Nolet Group and Lucas Bols announced they had reached conditional agreement on a recommended all-cash public offer to be made by the Offeror for all issued and outstanding shares in the capital of the Lucas Bols at an offer price of EUR 18.00 per share (cum dividend). On 3 November 2023 the Nolet Group and Lucas Bols issued a joint press release in which a status update was provided, commenting that parties are making good progress on the preparations for the offer. A first draft of the Offer Memorandum was filed with the AFM for review and approval early November 2023. In line with what was communicated in the 9 October 2023 press release parties anticipate that the offer will close in the first half of 2024.

## 19. Responsibility statement

The Management Board of Lucas Bols N.V. hereby declares that, to the best of its knowledge, the interim condensed consolidated financial statements as at and for the six months ended 30 September 2023 as prepared in accordance with IAS 34 'Interim Financial Reporting' as adopted by the EU give a true and fair view of the assets, liabilities, financial position and the profit or loss of Lucas Bols N.V. and its consolidated companies included in the consolidation as a whole, and that the interim condensed consolidated financial information for the six-month period ended 30 September 2023 gives a fair view of the information required in accordance with section 5:25d subsections 8 and 9 of the Dutch Financial Supervision Act (Wet op het financieel toezicht).

Amsterdam, 15 November 2023

Huub L.M.P. van Doorne (CEO)

Frank J. Cocx (CFO)



## **Review report**

To: the members of the Supervisory Board and the Management Board of Lucas Bols N.V.

### ***Introduction***

We have reviewed the accompanying interim condensed consolidated financial information for the six month period ended 30 September 2023 of Lucas Bols N.V., Amsterdam, which comprises the interim condensed consolidated statement of financial position as at 30 September 2023, the interim condensed consolidated statement of profit and loss, the interim condensed consolidated statement of other comprehensive income, the interim condensed consolidated statement of changes in equity, the interim condensed consolidated statement of cash flows for the period then ended and the selected explanatory notes. The Management Board is responsible for the preparation and presentation of this (condensed) interim financial information in accordance with IAS 34, 'Interim Financial Reporting' as adopted by the European Union. Our responsibility is to express a conclusion on this interim financial information based on our review.

### ***Scope***

We conducted our review in accordance with Dutch law including standard 2410, Review of Interim Financial Information Performed by the Independent Auditor of the entity. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with auditing standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

### ***Conclusion***

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim condensed consolidated financial information for the six-month period ended 30 September 2023 is not prepared, in all material respects, in accordance with IAS 34, 'Interim Financial Reporting' as adopted by the European Union.

Amsterdam, 15 November 2023

PricewaterhouseCoopers Accountants N.V.

B.A.A. Verhoeven RA